

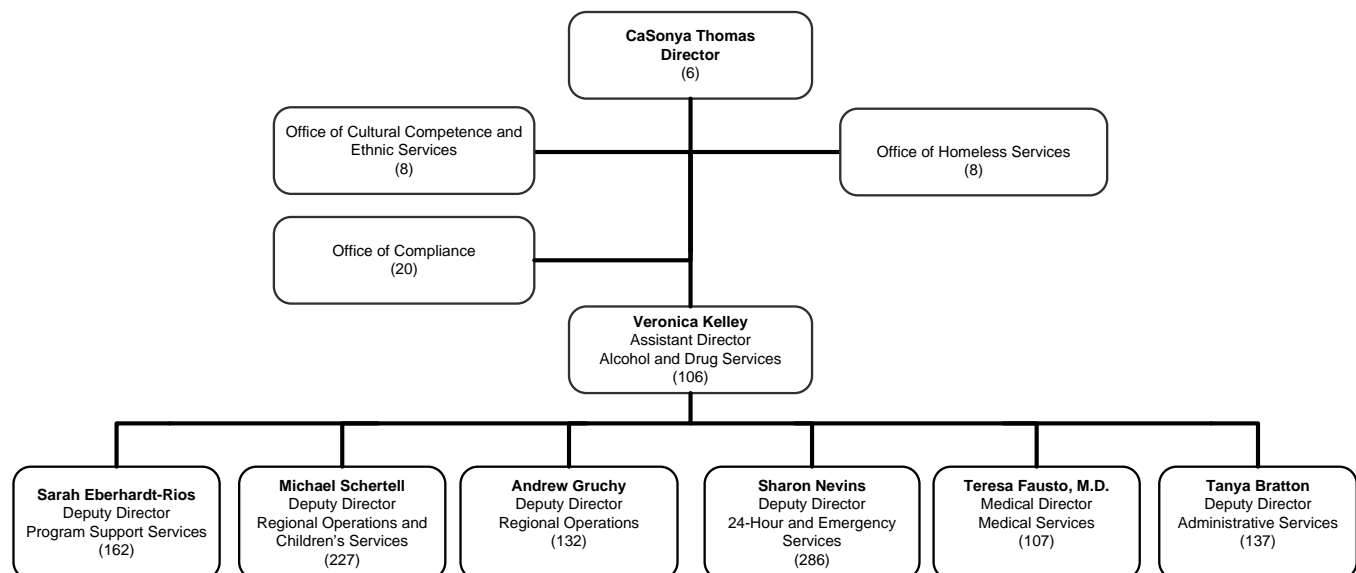
BEHAVIORAL HEALTH CaSonya Thomas

DEPARTMENT MISSION STATEMENT

The County of San Bernardino Behavioral Health Programs strive to be recognized as a progressive system of seamless, accessible, and effective services that promote prevention, intervention, recovery and resiliency for individuals, families and communities.



ORGANIZATIONAL CHART



2015-16 SUMMARY OF BUDGET UNITS

	2015-16					
	Requirements	Sources	Net County Cost	Use of / (Contribution to) Fund Balance	Use of / (Contribution to) Net Position	Staffing
General Fund						
Behavioral Health	172,829,580	170,986,827	1,842,753			563
Alcohol and Drug Services	12,593,649	12,444,191	149,458			90
Total General Fund	185,423,229	183,431,018	1,992,211			653
Special Revenue Funds						
Mental Health Services Act	148,692,110	130,416,275		18,275,835		546
Special Revenue Funds - Consolidated	12,139,149	10,837,931		1,301,218		0
Total Special Revenue Funds	160,831,259	141,254,206		19,577,053		546
Total - All Funds	346,254,488	324,685,224	1,992,211	19,577,053	0	1,199



2014-15 MAJOR ACCOMPLISHMENTS

- Established the Access, Coordination and Enhancement (ACE) Program to improve the timeliness of outpatient services. ACE services focus on changing service delivery in major outpatient clinics by standardizing screening and assessments across clinics. The ACE program is the initial step to creating a managed care delivery system to estimate and manage capacity while meeting service demands.
- Implemented the Recovery Based Engagement Support Teams (RBEST) project to test engagement strategies for populations that have not effectively engaged in accessing mental health services and treatment due to various long standing societal circumstances which impede their ability to successfully live in their communities in a state of recovery and wellness.
- Received a \$3.9 million grant from the California Health Facilities Financing Authority (CHFFA) for the construction of a new 16-bed Crisis Residential Treatment (CRT) facility in San Bernardino. Crisis residential programs are lower-cost, community-based treatment options that help reduce emergency department visits and divert hospitalization and/or incarcerations.
- Implemented the Homeless Outreach Support Team (HOST) which is an outreach based program providing services in the field to engage chronically homeless individuals with mental illness into permanent supportive housing. HOST collaborates with the Sheriff's Homeless Outreach Proactive Enforcement (HOPE) team to conduct outreach events, go out into the field, and engage the most difficult and hard to reach clients.

DEPARTMENT PERFORMANCE MEASURES

COUNTY GOAL: PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS		Measure	2013-14 Actual	2014-15 Target	2014-15 Est.	2015-16 Target
OBJECTIVE	Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.	Number of Medi-Cal clients served by County behavioral health services.	31,500	32,118	34,200 □	36,115
STRATEGY	Increase specialty behavioral health care for the County's Medi-Cal population who experience significant mental, emotional or substance use disorders.					
COUNTY GOAL: PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS		Measure	2013-14 Actual	2014-15 Target	2014-15 Est.	2015-16 Target
OBJECTIVE	Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.	Number of County residents receiving evidence supported early intervention or prevention services.	45,000	60,000	95,064 □	100,000
STRATEGY	Increase early access to prevention and intervention services that have been demonstrated to reduce the future need for intensive behavioral health treatment.					
COUNTY GOAL: PROVIDE FOR THE SAFETY, HEALTH AND SOCIAL SERVICES NEEDS OF COUNTY RESIDENTS		Measure	2013-14 Actual	2014-15 Target	2014-15 Est.	2015-16 Target
OBJECTIVE	Partner with County and non-County agencies and maximize the use of Federal and State programs and funding to address the public health, safety and social service needs of County residents and move participants to self-sufficiency.	NEW	28%	30%	30% □	30%
STRATEGY	Increase the number of mental health consumers who complete the annual Consumer Perception Survey at all outpatient treatment sites by lengthening the time frame administered from 2 weeks to 4 weeks.	The percent of mental health consumers who respond positively regarding their treatment effectiveness on the annual Consumer Perception Survey.				



Behavioral Health

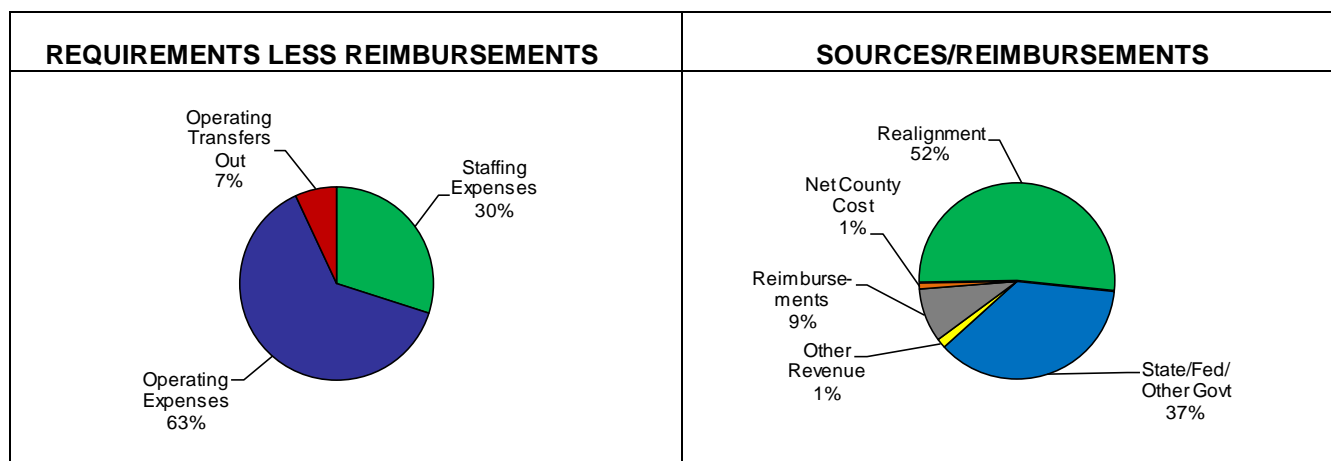
DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health is responsible for providing mental health services to County residents who are either unable to afford treatment or do not live in proximity to private services. Treatment is provided to all age groups, with primary emphasis placed on treating children, families and chronically mentally ill adults (in that priority). Services are delivered throughout the County via a network of department-operated clinics, community based contract providers (residential and psychiatric skilled nursing facilities and acute hospitals), public schools, and other community-based settings. Services include: information and referrals, community outreach, client self-help and support groups, a variety of children's programs, mentally ill homeless program, employment services, case management, crisis and transitional residential assistance, augmented board and care placements, conservatorship services, supportive housing services and client transportation assistance. The department also operates as a training setting by administering various internship programs and offering continuing education for licensed department and contractor staff.

Budget at a Glance

Requirements Less Reimbursements	\$189,662,333
Sources/Reimbursements	\$187,819,580
Net County Cost	\$1,842,753
Total Staff	563
Funded by Net County Cost	1%

2015-16 RECOMMENDED BUDGET



ANALYSIS OF 2015-16 RECOMMENDED BUDGET

GROUP: Human Services
DEPARTMENT: Behavioral Health
FUND: General

BUDGET UNIT: AAA MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Modified Budget	2015-16 Recommended Budget	Change From 2014-15 Modified Budget
Requirements							
Staffing Expenses	38,846,155	40,879,012	44,413,480	40,862,360	53,264,931	56,597,872	3,332,941
Operating Expenses	77,880,523	88,202,875	101,646,103	94,966,388	111,516,809	119,205,675	7,688,866
Capital Expenditures	52,650	74,514	208,681	684,090	843,090	758,000	(85,090)
Total Exp Authority	116,779,328	129,156,401	146,268,264	136,512,838	165,624,830	176,561,547	10,936,717
Reimbursements	(9,608,539)	(10,393,769)	(16,810,633)	(13,565,930)	(13,565,581)	(16,832,753)	(3,267,172)
Total Appropriation	107,170,789	118,762,632	129,457,631	122,946,908	152,059,249	159,728,794	7,669,545
Operating Transfers Out	1,842,753	1,842,753	1,842,753	11,638,983	10,373,044	13,100,786	2,727,742
Total Requirements	109,013,542	120,605,385	131,300,384	134,585,891	162,432,293	172,829,580	10,397,287
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	52,999,648	82,744,721	77,179,544	78,700,749	90,973,096	98,411,397	7,438,301
State, Fed or Gov't Aid	51,641,696	32,600,765	49,781,312	51,149,983	66,034,627	69,474,618	3,439,991
Fee/Rate	181,531	236,728	234,515	259,001	259,000	115,974	(143,026)
Other Revenue	2,366,693	3,180,229	2,275,131	2,633,405	3,322,817	2,984,838	(337,979)
Total Revenue	107,189,568	118,762,443	129,470,502	132,743,138	160,589,540	170,986,827	10,397,287
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	107,189,568	118,762,443	129,470,502	132,743,138	160,589,540	170,986,827	10,397,287
Net County Cost	1,823,974	1,842,942	1,829,882	1,842,753	1,842,753	1,842,753	0
Budgeted Staffing*	464	485	511	513	513	563	50

* Data represents modified budgeted staffing

Note: Alcohol and Drug Services (ADS) requirements and sources were previously included in the Behavioral Health General Fund budget unit (AAA-MLH). Pursuant to state guidelines, ADS requirements and sources will be maintained within its own budget unit (AAA-ADS) beginning in 2015-16.

MAJOR EXPENDITURES AND REVENUE IN 2015-16 RECOMMENDED BUDGET

Staffing expenses of \$56.6 million fund 563 positions. Operating Expenses of \$119.2 million are comprised mostly of contracted and specialized services, and make up the majority of the Department's requirements within this budget unit. Capital expenditures total \$758,000 and include items such as vehicles, computers, and data equipment to enhance the ability of the Mental Health Clinics to provide services in the field. Together these requirements support the clinics and programs that provide mental health services to County residents. Realignment sources of \$98.4 million include 1991 realignment revenue, and 2011 realignment revenue which includes Public Safety Realignment revenue (AB109). Federal and State sources of \$69.5 million include Medi-Cal, Affordable Care Act Medi-Cal and the Mental Health Block Grant. Other sources in the amount of \$3.0 million include Social Security Administration payments and reimbursements from other agencies such as Desert Mountain Selpa and First Five.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by \$10.4 million. This is partially due to an increase of \$3.3 million in staffing expenses, covering increased rates for contract psychiatrists and additional staff for Correctional Mental Health, Mental Health Clinic expansion requiring additional clinical staff and psychiatrists, and administrative support.

Increased operating expenses of \$7.7 million include a new \$1.3 million contract for temporary help psychiatrists to assist during difficult doctor recruitment periods. Also added is \$3.4 million to existing service provider contracts for skilled nursing facilities, inpatient hospitalization, adult residential services, and children and youth services, and a \$1.1 million increase for fee for service hospitals. The relocation of Child and Youth Collaborative Services, and the expansion of new leased space for the East Valley Outpatient Clinic and the Hesperia Outpatient Clinic



result in additional operating expenses for furniture, fixtures and leases. These increases are offset by a \$2.5 million decrease in operating expenses for indigent care and \$1.5 million decrease in pharmaceutical costs for formally indigent clients now covered under the Affordable Care Act. Operating transfers out to Mental Health Services Act special revenue budget unit is increasing by \$2.7 million due to an increase in 2011 Realignment funding.

Sources are increasing by \$10.4 million primarily due to an increase in 2011 Realignment of \$7.4 million. The \$3.4 million increase in State/Federal aid primarily includes an increase in Medi-Cal revenue related to the expansion of eligible customers under the Affordable Care Act, partially offset by a decrease in State funding due to the discontinuance of the Conditional Release Program.

2015-16 POSITION SUMMARY*

Division	2014-15 Modified Staffing	Adds	Deletes	Reorgs	2015-16 Recommended	Limited	Regular
24-Hour and Emergency Services	94	4	-2	-31	65	0	65
Administrative Services	52	1	0	2	55	1	54
Office of Compliance	14	2	0	-3	13	0	13
Director	5	0	0	1	6	0	6
Program Support Services	41	7	-2	7	53	3	50
Regional Operations	81	6	0	-2	85	0	85
Alcohol & Drug Services (CalWORKs)	22	2	0	-2	22	0	22
Regional Operations & Children's Svcs	155	6	-3	0	158	2	156
Medical Services	49	29	0	28	106	28	78
Total	513	57	-7	0	563	34	529

*Detailed classification listing available in Appendix D

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$56.6 million fund 563 budgeted positions of which 529 are regular positions and 34 are limited term positions.

The 2014-15 Behavioral Health modified budget had a total of 588 positions which included 75 positions for the Alcohol and Drug Services (ADS) program. Following state guidelines, ADS requirements and sources will be separated into their own budget unit for 2015-16, and as a result 75 positions will be transferred to the ADS budget unit leaving 513 positions in 2014-15 Modified staffing for the Behavioral Health budget unit.

In 2015-16 a net 50 positions are added to this budget unit which represents the addition of 57 positions (50 regular, 7 limited term), the deletion of 6 extra help positions, and the transfer out of 1 Clinical Therapist II to Special Revenue budget unit Mental Health Services Act (MHSA). These positions are needed to meet the increasing demands of providing services for Correctional Mental Health and the expansion of Mental Health Clinics in the community.

A number of positions were moved and reorganized within the fund to better allocate resources and services in a way that would provide a more effective delivery of service within the department's programs. This reorganization will maximize effectiveness and ensure the best possible support and service to the County's mental health consumers.

Additions

1 Business Systems Analyst II	3 Clinic Assistant	5 Clinical Therapist I
2 Contract P/T Adult Psychiatrist	3 Contract PT Adult Psychiatrist Brd Crt	1 General Services Worker II
5 Licensed Vocational Nurse II	1 Mental Health Clinic Supervisor	1 Contract Child Psychiatrist Brd Cert
6 Mental Health Nurse II	1 Mental Health Program Mgr I	1 Mental Health Program Mgr II
4 Mental Health Specialist	6 Office Assistant III	1 Office Assistant IV
1 Secretary I	4 Social Worker II	1 Staff Aide
1 Staff Analyst II	2 Supervising Office Assistant	1 Contract F/T Adult Psychiatrist
6 Clinical Therapist II		



Deletions/Transfers

3 Office Assistant II

2 Office Assistant III

1 Mental Health Nurse II

1 Clinical Therapist II transferred to MHSA



Alcohol and Drug Services

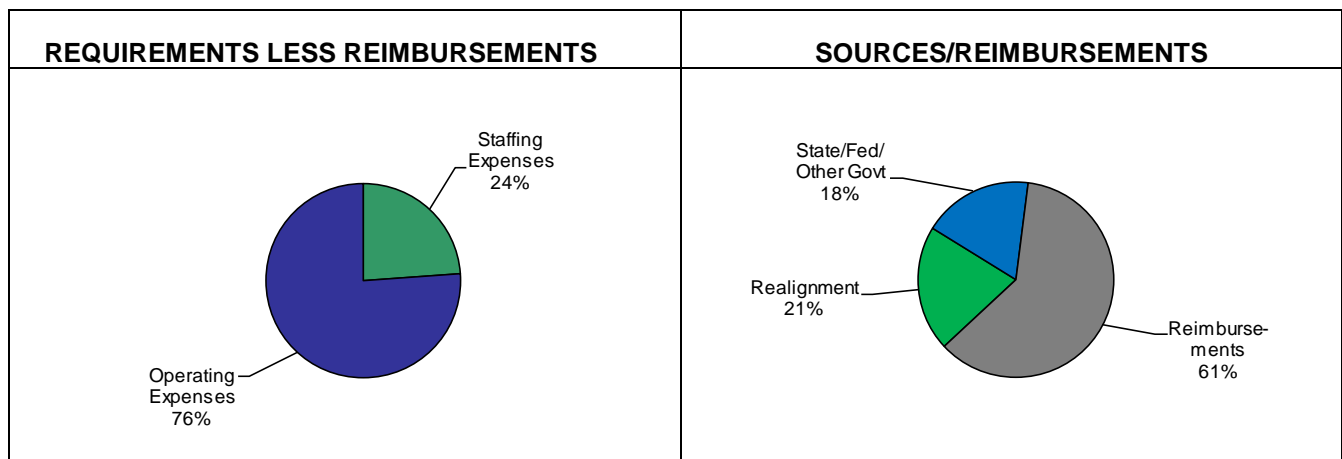
DESCRIPTION OF MAJOR SERVICES

The Department of Behavioral Health - Alcohol and Drug Services (ADS) program provides comprehensive Substance Use Disorder services through various substance abuse prevention and treatment programs to County residents. Services such as outpatient, prevention, residential, transitional supportive housing, and narcotic treatment program services are provided.

Budget at a Glance

Requirements Less Reimbursements	\$32,096,103
Sources/Reimbursements	\$31,946,645
Net County Cost	\$149,458
Total Staff	90
Funded by Net County Cost	0%

2015-16 RECOMMENDED BUDGET



ANALYSIS OF 2015-16 RECOMMENDED BUDGET

GROUP: Human Services
DEPARTMENT: Alcohol and Drug Services
FUND: General

BUDGET UNIT: AAA ADS
FUNCTION: Health & Sanitation
ACTIVITY: Hospital Care

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Modified Budget	2015-16 Recommended Budget	Change From 2014-15 Modified Budget
Requirements							
Staffing Expenses	3,451,328	3,769,582	4,225,175	4,513,924	6,716,548	7,644,666	928,118
Operating Expenses	17,726,303	17,791,466	18,460,802	21,725,751	22,836,354	24,385,637	1,549,283
Capital Expenditures	0	0	4,866	47,827	155,026	65,800	(89,226)
Total Exp Authority	21,177,631	21,561,048	22,690,843	26,287,502	29,707,928	32,096,103	2,388,175
Reimbursements	(14,568,470)	(13,931,974)	(13,024,531)	(14,826,662)	(19,681,422)	(19,502,454)	178,968
Total Appropriation	6,609,161	7,629,074	9,666,312	11,460,840	10,026,506	12,593,649	2,567,143
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	6,609,161	7,629,074	9,666,312	11,460,840	10,026,506	12,593,649	2,567,143
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	0	6,484,752	6,322,143	6,221,426	6,634,042	412,616
State, Fed or Gov't Aid	6,356,388	7,473,121	3,043,180	4,988,540	3,655,322	5,809,849	2,154,527
Fee/Rate	36,106	5,164	489	349	300	300	0
Other Revenue	48,209	1,520	(5,776)	350	0	0	0
Total Revenue	6,440,703	7,479,805	9,522,645	11,311,382	9,877,048	12,444,191	2,567,143
Operating Transfers In	222	0	0	0	0	0	0
Total Financing Sources	6,440,925	7,479,805	9,522,645	11,311,382	9,877,048	12,444,191	2,567,143
Net County Cost	168,236	149,269	143,667	149,458	149,458	149,458	0
Budgeted Staffing*	43	44	53	75	75	90	15

* Data represents modified budgeted staffing

Note: Alcohol and Drug Services (ADS) requirements and sources were previously included in the Behavioral Health General Fund budget unit (AAA-MLH). Pursuant to state guidelines, ADS requirements and sources will be maintained within its own budget unit (AAA-ADS) beginning in 2015-16.

MAJOR EXPENDITURES AND REVENUE IN 2015-16 RECOMMENDED BUDGET

Staffing expenses of \$7.6 million fund 90 budgeted positions. Operating Expenses of \$24.4 million are comprised primarily of professionally contracted services (\$21.0 million) and interdepartmental transfers (\$2.6 million) for Public Health HIV counseling and prevention support, and Behavioral Health general fund administrative support. \$65,800 is budgeted for capital expenditures primarily for the expense of a vehicle for the Family Stabilization program and structure remodeling related to the Screening, Assessment and Referral Center program. Together these expenditures support the clinics and programs that provide substance abuse services to County residents. Reimbursements of \$19.5 million include support from the Transitional Assistance Department, Children and Family Services, the Alcohol and Drug Services (ADS) special revenue funds, and, the Behavioral Health general fund budget unit for ADS related services. Sources of \$12.4 million include Federal and State funds: Drug Medi-Cal, Affordable Care Act Drug Medi-Cal, the Substance Abuse Prevention and Treatment Block Grant, and Public Safety Realignment (AB109).

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by \$2.6 million. Staffing expenses are increasing by \$928,118 due to the addition of 15 new budgeted positions. Operating expenses are increasing by \$1.5 million primarily due to increases in contracted professional services.

Sources are increasing by \$2.6 million. These increases are primarily a result of additional State and Federal Aid and Realignment funding of \$2.6 million due to increases in Drug Medi-Cal services related to the Affordable Care Act.



2015-16 POSITION SUMMARY*

Division	2014-15 Modified Staffing	Adds	Deletes	Reorgs	2015-16 Recommended	Limited	Regular
Administrative Services	7	0	0	0	7	0	7
Program Support Services	1	0	0	0	1	0	1
Alcohol & Drug Services	67	15	0	0	82	3	79
Total	75	15	0	0	90	3	87

*Detailed classification listing available in Appendix D

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$7.6 million fund 90 positions of which 87 are regular positions and 3 are limited term positions. The 2015-16 budget includes an increase of 15 positions needed for the expanding CalWORKs program and the Transitional Assistance Family Stabilization program, adding Alcohol and Drug Counselors and an Educational Consultant which will provide Life Skills classes at various locations within the County. Other additional positions will address increased demand for comprehensive substance use disorder intensive outpatient services that are offered through The Choosing Healthy Options to Instill Change and Empowerment (CHOICE) program, along with expanded transportation and counseling services at the Barstow Clinic.

ADS Administration

1 Program Specialist II

Barstow Clinic

1 General Services Worker II

1 Alcohol and Drug Counselor

ADS CalWORKs

9 Alcohol and Drug Counselors

1 Mental Health Educational Consultant

CHOICE

2 Alcohol and Drug Counselors



Mental Health Services Act

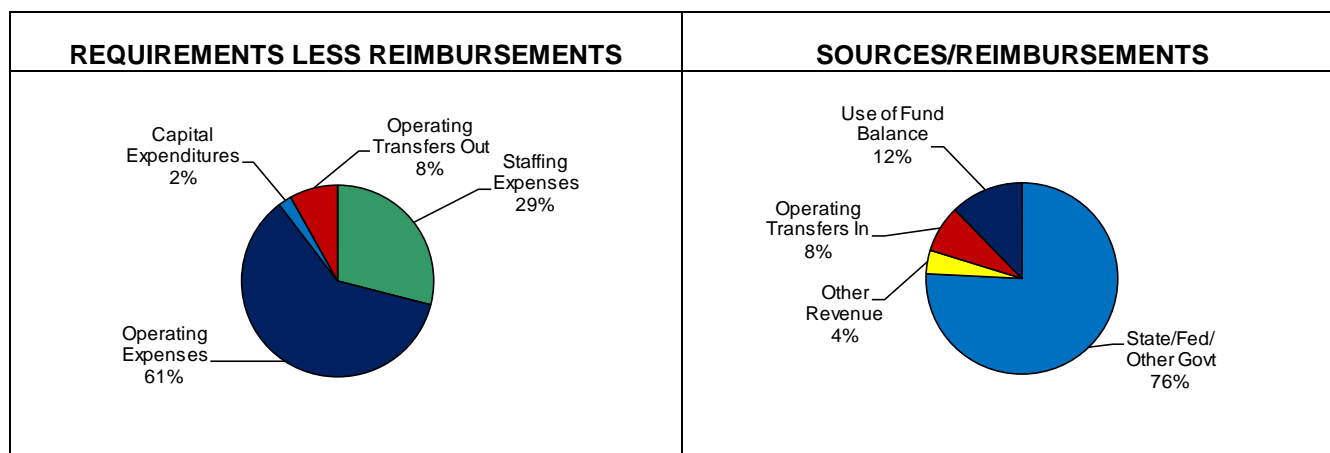
DESCRIPTION OF MAJOR SERVICES

On November 2, 2004, voters passed Proposition 63, which established a state personal income tax surcharge of one percent on the portion of taxpayers' annual taxable income that exceeds \$1 million. The proposition was enacted into law as the Mental Health Services Act (MHSA) effective January 1, 2005. The overall purpose and intent is "to reduce the long-term adverse impact on individuals, families, and state and local budgets resulting from untreated serious mental illness to insure that all funds are expended in the most cost effective manner and to ensure accountability to taxpayers and to the public.

Budget at a Glance

Requirements Less Reimbursements	\$149,269,719
Sources/Reimbursements	\$130,993,884
Use of/ (Contribution to) Fund Balance	\$18,275,835
Total Staff	546

2015-16 RECOMMENDED BUDGET



ANALYSIS OF 2015-16 RECOMMENDED BUDGET

GROUP: Human Services
DEPARTMENT: Behavioral Health
FUND: Mental Health Services Act

BUDGET UNIT: RCT MLH
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Modified Budget	2015-16 Recommended Budget	Change From 2014-15 Modified Budget
Requirements							
Staffing Expenses	23,810,545	26,155,522	28,693,789	31,203,624	42,512,734	43,285,441	772,707
Operating Expenses	54,054,758	54,889,223	84,169,768	78,693,109	83,226,487	90,467,644	7,241,157
Capital Expenditures	4,995	165,726	1,672,047	3,200,258	3,195,832	3,400,707	204,875
Total Exp Authority	77,870,299	81,210,471	114,535,604	113,096,991	128,935,053	137,153,792	8,218,739
Reimbursements	(1,092,500)	(501,377)	(498,499)	(548,710)	(568,393)	(577,609)	(9,216)
Total Appropriation	76,777,799	80,709,094	114,037,105	112,548,281	128,366,660	136,576,183	8,209,523
Operating Transfers Out	0	57,472	6,668	7,295,906	7,295,906	12,115,927	4,820,021
Total Requirements	76,777,799	80,766,566	114,043,773	119,844,187	135,662,566	148,692,110	13,029,544
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	0	1,570,578	5,827,284	0	0	0	0
State, Fed or Gov't Aid	67,633,938	90,510,717	85,061,754	118,286,425	112,902,888	112,688,786	(214,102)
Fee/Rate	0	0	100	0	0	0	0
Other Revenue	637,594	1,463,325	4,847,877	4,414,698	6,844,683	5,917,767	(926,916)
Total Revenue	68,271,531	93,544,620	95,737,015	122,701,123	119,747,571	118,606,553	(1,141,018)
Operating Transfers In	0	1,026,596	0	8,845,318	8,530,291	11,809,722	3,279,431
Total Financing Sources	68,271,531	94,571,216	95,737,015	131,546,441	128,277,862	130,416,275	2,138,413
Fund Balance							
Use of / (Contribution to) Fund Balance	8,506,268	(13,804,650)	18,306,758	(11,702,254)	7,384,704	18,275,835	10,891,131
Available Reserves					53,235,148	54,046,271	811,123
Total Fund Balance					60,619,852	72,322,106	11,702,254
Budgeted Staffing*	368	367	459	517	517	546	29

MAJOR EXPENDITURES AND REVENUE IN 2015-16 RECOMMENDED BUDGET

Staffing expenses of \$43.3 million fund 546 positions. Operating expenses of \$90.5 million is comprised primarily of \$64.5 million in contracted and specialized services and \$13.8 million in interdepartmental transfers for services provided by Children's Network, Children and Family Services, Probation, Public Defender, and new this year, transfers to A&E to begin construction of 24-hour residential facilities in San Bernardino and the high desert. Services and supplies include administrative and program expenditures to execute the approved MHSA Plan.

Capital expenditures of \$3.4 million and operating transfers out of \$12.1 million fund the relocation of Child Youth Collaborative Services, establishment of a Crisis Stabilization Unit in San Bernardino and the establishment of Crisis Residential Centers in the High Desert and East Valley.

Reimbursements of \$577,609 include support from Human Services for the Office of Homeless Services, from the Behavioral Health budget unit for administrative support provided, and salary reimbursements from the Alcohol and Drug Services budget unit for program related services.

State and federal aid in the amount of \$112.7 million includes revenue from the Mental Health Services Act, Medi-Cal Federal Financial Participation and Affordable Care Act, and SB82 Grants. Other revenue of \$5.9 million includes revenue from Children and Family Services for Screening, Assessment, Referral and Treatment services (SART), Institute of Mental Disease revenue, rent reimbursement, and anticipated interest earnings.

Operating transfers in from the Behavioral Health budget unit of \$11.8 million consists of 2011 Realignment for Early and Periodic Screening, Diagnosis and Treatment (EPSDT) Services, and Public Safety Realignment revenue (AB109) for County jail clinician services.



BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by \$13.0 million primarily due to an increase of \$7.2 million in operating expenses which includes an increase to professional and contracted services providers of \$5.6 million for Outpatient, Child and Youth, Adult Residential Treatment, Crisis Stabilization and the Senate Bill 82 Mental Health Triage program, and an increase of \$1.6 million in general services and supplies. Changes in requirements also includes an increase of \$772,707 in staffing expenses that reflects the increased cost associated with the addition of 29 positions, offset by savings from employee MOU agreements and compensation plans. An increase in capital expenditures of \$204,875 fund leasehold improvements, equipment, and vehicles. Operating transfers out are increasing by \$4.8 million to fund a Crisis Residential Center located in the High Desert, which will provide 24 hour services to individuals with mental health and substance abuse issues.

Sources are increasing by \$2.1 million. Medi-Cal revenue is increasing by \$6.0 million due to expanded eligibility for services under the Affordable Care Act. However, this is offset by a \$6.2 million revenue decrease, which includes a decrease in MHSA revenue based on state projections and a reduction in federal block and housing grant funding. A decrease in other revenue of \$926,916 consists of revised estimates for Interim Assistance for indigent clients and the First 5 funding match for Screening, Assessment, Referral and Treatment and Early Identification and Intervention Services. Operating transfers in are increasing \$3.3 million due to an increase in 2011 Realignment, including Public Safety Realignment, AB109.

ANALYSIS OF FUND BALANCE

In 2014-15 MHSA will contribute \$11.7 million to fund balance, primarily due to salary savings, underutilization of service provider contracts and increases in other revenue and operating transfers in. MHSA utilizes fund balance to cover one-time expenses, such as the startup costs associated with the new Electronic Health Records system. Fund balance is also used to provide match funding for two California Health Facilities Financing Authority grants (CHFFA). The use of \$18.3 million of fund balance in 2015-16 will primarily fund costs associated with the CHFFA grants received to facilitate the establishment of two Crisis Residential Centers and other one-time capital expenditures.

2015-16 POSITION SUMMARY*

Division	2014-15 Modified Staffing	Adds	Deletes	Re-Orgs	2015-16 Recommended	Limited	Regular
24-Hour and Emergency Services	233	14	-3	-23	221	2	219
Administrative Services	64	11	0	0	75	5	70
Office of Compliance	8	0	-1	0	7	0	7
Office of Cultural Competence & Ethnic Services	8	0	0	0	8	0	8
Office of Homeless Svcs	9	0	-1	0	8	0	8
Program Support Services	104	4	0	0	108	28	80
Alcohol & Drug Services	2	0	0	0	2	0	2
Regional Operations & Children's Svcs	64	6	-1	0	69	0	69
Regional Operations	24	1	-1	23	47	0	47
Medical Services	1	0	0	0	1	0	1
Total	517	36	-7	0	546	35	511

*Detailed classification listing available in Appendix D

STAFFING CHANGES AND OPERATIONAL IMPACT

Staffing expenses of \$43.3 million fund 546 budgeted positions of which 511 are regular positions and 35 are limited term positions.

A total of 36 positions are added to the budget (30 regular, 6 limited term). Three (3) extra help positions were deleted and 4 positions were transferred to the Behavioral Health general fund budget unit resulting in a net increase of 29 new positions. These positions are needed to meet the increasing demands to provide mental health services in Adult System of Care, programmatic oversight, IT support for the new billing system, and administrative support.



Additions

2 Automated Systems Analyst I	2 Automated Systems Analyst II	3 Automated Systems Technician
1 Business System Analyst I	7 Clinical Therapist I	3 Contract Project Manager
1 Contract Staff Analyst II	1 Graduate Student Intern	1 Mental Health Nurse II
1 Occupational Therapist II	3 Office Assistant III	1 Peer & Family Advocate III
1 Program Specialist I	1 Program Specialist II	3 Social Worker II
2 Storekeepers	1 Office Assistant II	1 Clinical Therapist II
1 Contract Business Systems Analyst I		

Deletions

1 Public Service Employee	1 Office Assistant II	1 Clinical Therapist I
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Transfers to Behavioral Health General Fund

1 Mental Health Clinic Supervisor	1 Office Assistant IV	1 Clinical Therapist II
1 Licensed Vocational Nurse II		



Special Revenue Funds - Consolidated

DESCRIPTION OF MAJOR SERVICES

Block Grant Carryover Program are funds utilized by Alcohol and Drug Services (ADS) received from the State Department of Health Care Services (DHCS) under a multi-year cost reimbursement contract that allows the County to retain unused federal Substance Abuse Prevention and Treatment (SAPT) funds for use in the next fiscal year. These funds are to be spent on alcohol abuse prevention, education, and treatment in schools and the community as described in the annual update to the contract between the County and the State. Funds are transferred to the ADS budget unit, based on the needs of the program.

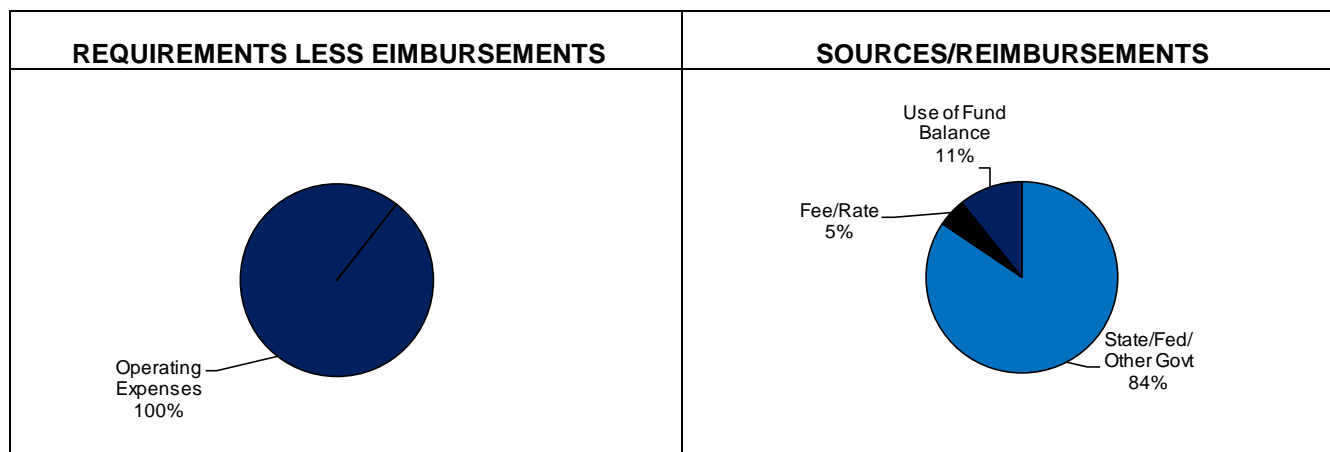
Budget at a Glance

Requirements Less Reimbursements	\$12,139,149
Sources/Reimbursements	\$10,837,931
Use of/ (Contribution to) Fund Balance	\$1,301,218
Total Staff	0

Court Alcohol and Drug Program funding is provided by three sources: the Statham funds, which are fines collected from individuals convicted of Driving Under the Influence (DUI) offenses; Senate Bill 921 of September 24, 1996, which requires persons convicted of an offense involving a controlled substance to pay a drug program fee in an amount not to exceed \$100 for each separate offense; and by Senate Bill 920 of September 24, 1996 that requires persons convicted of specific alcohol related offenses to pay an additional alcohol abuse education and prevention penalty assessment in an amount not to exceed \$50. Funds are transferred to the ADS budget unit based on needs of the program.

Driving Under the Influence Program as per Title 9, Division 4, Chapter 3, 9878 (m) of the State regulations and Health and Safety Code 11837.8 (a), the Department of Behavioral Health charges fees to privately owned and operated vendors for monitoring Penal Code (PC) 1000 and DUI programs. Supervision of these programs resides with the County as indicated by Vehicle Code Section 1660.7, which states that the supervision and regulation of the first offender program resides with the County. Fees collected from privately owned and operated DUI programs within the County are deposited to the special revenue budget unit. Funds are then transferred to the Alcohol and Drug Services budget unit, as needed, to meet the costs of staff assigned to this function. These funds can only be used for the cost of monitoring PC 1000 and DUI programs.

2015-16 RECOMMENDED BUDGET



ANALYSIS OF 2015-16 RECOMMENDED BUDGET

GROUP: Human Services
DEPARTMENT: Behavioral Health
FUND: Consolidated Special Revenue

BUDGET UNIT: Various
FUNCTION: Health and Sanitation
ACTIVITY: Hospital Care

	2011-12 Actual	2012-13 Actual	2013-14 Actual	2014-15 Estimate	2014-15 Modified Budget	2015-16 Recommended Budget	Change From 2014-15 Modified Budget
Requirements							
Staffing Expenses	0	0	0	0	0	0	0
Operating Expenses	11,311,423	11,420,002	10,307,147	11,890,352	12,085,784	12,139,149	53,365
Capital Expenditures	0	0	0	0	0	0	0
Total Exp Authority	11,311,423	11,420,002	10,307,147	11,890,352	12,085,784	12,139,149	53,365
Reimbursements	0	0	(11,054)	0	0	0	0
Total Appropriation	11,311,423	11,420,002	10,296,093	11,890,352	12,085,784	12,139,149	53,365
Operating Transfers Out	0	0	0	0	0	0	0
Total Requirements	11,311,423	11,420,002	10,296,093	11,890,352	12,085,784	12,139,149	53,365
Sources							
Taxes	0	0	0	0	0	0	0
Realignment	1,256,776	2,197,147	64,957	0	0	0	0
State, Fed or Gov't Aid	10,806,439	8,854,928	8,348,706	10,232,241	10,773,188	10,232,241	(540,947)
Fee/Rate	688,408	657,009	653,947	580,685	621,828	580,685	(41,143)
Other Revenue	56,135	137,806	50,541	25,005	34,106	25,005	(9,101)
Total Revenue	12,807,758	11,846,890	9,118,151	10,837,931	11,429,122	10,837,931	(591,191)
Operating Transfers In	0	0	0	0	0	0	0
Total Financing Sources	12,807,758	11,846,890	9,118,151	10,837,931	11,429,122	10,837,931	(591,191)
Fund Balance							
Use of / (Contribution to) Fund Balance	(1,496,335)	(426,888)	1,177,942	1,052,421	656,662	1,301,218	644,556
Available Reserves					8,830,615	7,133,638	(1,696,977)
Total Fund Balance					9,487,277	8,434,856	(1,052,421)
Budgeted Staffing*	0	0	0	0	0	0	0

*Data represents modified budgeted staffing

DETAIL OF 2015-16 RECOMMENDED BUDGET

2015-16					
	Requirements	Sources	Use of / (Contribution to) Fund Balance	Available Reserves	Staffing
Special Revenue Funds					
Block Grant Carry Over Program (SDH)	11,478,001	10,251,198	1,226,803	5,007,808	0
Court Alcohol & Drug Program (SDI)	462,032	381,868	80,164	1,770,324	0
Driving Under the influence Program (SDC)	199,116	204,865	(5,749)	355,506	0
Total Special Revenue Funds	12,139,149	10,837,931	1,301,218	7,133,638	0

Block Grant Carryover Program has requirements of \$11.5 million for operating expenses which primarily consists of transfers to the Alcohol and Drug Services (ADS) budget unit for salaries and benefits as well as operating expenses related to alcohol abuse prevention, education, and treatment in schools and the community. Sources of \$10.3 million are primarily from federal aid received through State Department of Health Care Services and anticipated interest sources. Fund balance of \$1.2 million will be transferred to the Alcohol and Drug Services budget unit to fund the expansion of current perinatal and youth services and a new diversion program for substance abuse disorder consumers.

Court Alcohol and Drug Program has requirements of \$462,032 for operating expenses to fund Alcohol and Drug Programs which are expensed in the ADS budget unit. Sources of \$381,868 include fines collected from DUI offenders and anticipated interest. Fund balance of \$80,164 will be used to expand new diversion programs.



Driving Under the Influence Program has requirements of \$199,116 for operating expenses to fund the ADS budget unit for salaries and benefits and other operating expenditures incurred in monitoring the DUI/Deferred for Entry of Judgment programs. Sources of \$204,865 include DUI fees paid by program providers and anticipated interest. As sources exceed requirements there will be a contribution to fund balance of \$5,749.

BUDGET CHANGES AND OPERATIONAL IMPACT

Requirements are increasing by a net of \$53,365 consisting of a decrease in operating expenses of \$187,081 related to the reduced costs of DUI program monitoring and an increase of \$240,446 for a new specialized contract service being implemented. The contract will provide diversion from incarceration and court proceedings, reducing congestion in jails and courts, and better serving the individuals by referring clients into a treatment system of care. Sources are decreasing by \$591,191 due to a \$540,947 reduction in the Federal Block Grant award, adjusted annually based on program needs, and a decrease of \$50,244 in court fines and program participant collections.

ANALYSIS OF FUND BALANCE

The Federal Award, SAPT Block Grant, is available to the County for two fiscal years. Any balances from the first fiscal year are rolled over and can be used in the next fiscal year. Consequently, the fund balance primarily consists of balances from previous years and current deposits from the Federal Award to fund ongoing expenses. The primary reason for the decrease in fund balance is increases in Transfers Out to the ADS budget unit for a new diversion program for substance abuse disorder consumers and the expansion of current perinatal and youth services.

STAFFING CHANGES AND OPERATIONAL IMPACT

There is no budgeted staffing in these consolidated special revenue funds.

